VORWERK DIGITAL EMBRACE THE DIGITAL HOME

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Three Types of Presentations

 Everything will be digital

What?

Execution is the key

Compared to the compared



Three Types of Presentations

Service Why?

verything will be digital

Teligital What?

Execution is the key Pow?

VORWERK

Before we start...



Thermomix

50 YEARS of ______ PRODUCT EXPERIENCE



Thermomix TM5





























Direct Selling

Personal <u>demonstration</u> in your home, organized by someone you <u>trust</u>, to <u>experience</u> the product with all your senses.



The Moments of Truth

When You Choose & When You Use

Higher Usage
Higher Satisfaction
More Recommendations



Digital Product





Guided Cooking

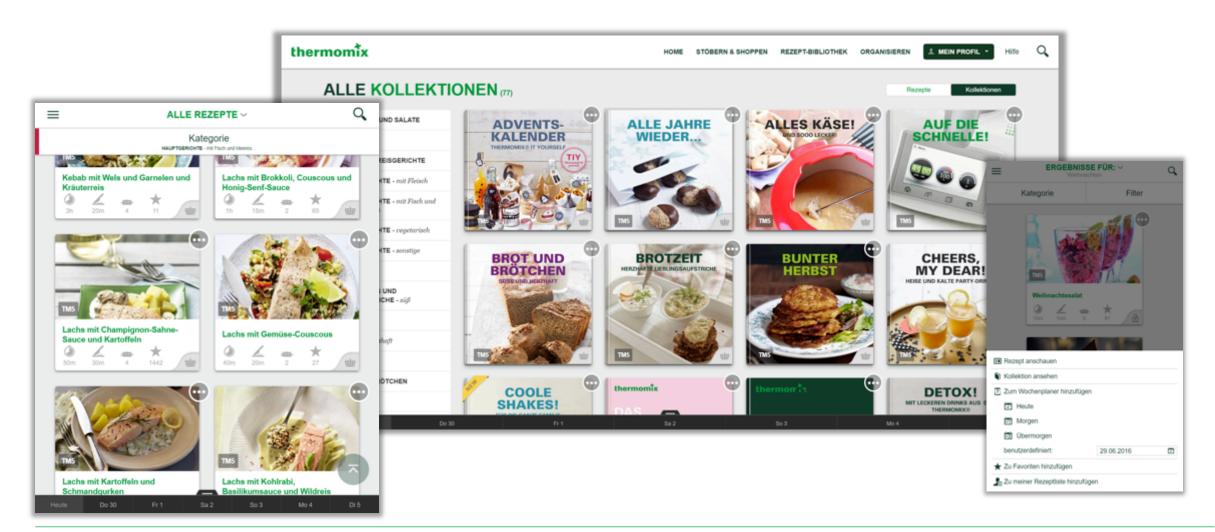








Cookidoo Platform





Global Business





Global Platform





Traditional companies are really good at...

CoGS

Cost of Goods & Services

CoPQ

Cost of Poor Quality

Recurring Costs for Repeating the Same Work

But they are often not considering...

CoD

Cost of Delay

CoC

Cost of Change

Costs for Lost Opportunities & Continuous Evolution



15 of Vorwerk's Digital Platform Goals

Self-Contained / End-to-End / Cross-Functional

You Build It – You Own It

Pace Layering for Time-to-Market

Cloud First: XaaS (Constant Rebuild / Refresh)

Continuous Everything / Toggle vs. Branch

Self-Service for / by the People

Micro-SLA's & Team Thresholds

Code = Automation (e.g. Infras. as Code)

Understand Quality from the Users Eyes

Crowd Feedback (Blue/Green, Canaries)

• Agile: Emergent Architecture

Start Left (Shift Left)

Always Foreward (Fix Foreward vs. Roll-Back)

Container-Centric Compliance Pipeline

Fueled by Data & AI / No More HiPPO's





Some Results from Our Teams

100 Mio. € Digital Business1.5 Mio. IoT Devices3.0 Mio. UsersTODAY

Fast Growing Digital
Subscription Business
Integrated Content
Strategy
(Stories & 3rd Parties)

Digital Leader Award
Digital Champion Award
German Marketing
Award

Focus on Continuous Everything, e.g.:

Continuous Evolution
Continuous Re-Planning
Continuous Delivery
& Deployment

Agile & Emergent:

Business Models
Investment Decisions
Contracting

Right Attitude:

Great people want to work with other great people on great things.

